SMART START OF FORSYTH COUNTY'S STRATEGIC DIRECTION 2023-2026



COLLABORATE. COMMUNICATE.

Strengthen internal organization, diversify funding, partners and community relationships.

Strategy

Evaluate partner relationships to ensure support to all families and data collection for the advancement of early childcare.

Nurture a strong organizational culture built on core values.

Foster capable, knowledgeable, and engaged internal teams dedicated to the SSFC mission.

Strengthen diversification of funding through foundations, private donors, funders, and grant opportunities.

Impact

Increased trust, transparency, and engagement of staff. Increased job satisfaction.

Stronger financial statements and reduced dependency on fluctuating funding

Cross-functional teams of internal talent, reducing recruitment costs.

Measure

Improved engagement, trust, transparency, operational excellence, and team collaborations during survey collection.

Lower SSFC staff attrition rates resulting in a 10% reduction in recruitment costs.

Promoting internal talent through mentoring efforts while reducing recruitment costs.



ADVOCATE.
STRENGTHEN.

Advocate for a strong, sustainable, and valued early childcare (ECE) workforce.

Strategy

Increase opportunities for ECE through coaching, continuing education.

Focus on positive promotion of ECE through early recruitment in primary school, apprenticeship, and during career transitions.

Ensure ECE is included in relevant community conversations about child development, school success, and economic vitality.

Increase policy level awareness and develop action plan for adequate funding for high quality childcare

Impact

A prepared and credentialed talent pool and pipeline of ECE/providers.

Workforce development for ECE which will increase support for incentivizing and compensating ECE/providers

Measure

SSFC will be the leader in advocacy within the State of NC for the advancement of ECE.

In partnership with community, SSFC will establish a pipeline of ECE talent for local centers and will seek funding streams to incentivize pay structures.



CONVENE. CONNECT.

Unite our partners and the community to build stronger futures for children.

Strategy

Expand relationships between partners and stakeholders across three focus areas: early education, family support, and mental health.

Influence system-level change by being the emerging early childcare resource to all partners, decision makers, and community.

Increase accessibility of high-quality childcare, programs, education preparation, and early literacy support for children from 0 to 8 years .

Impact

Transparent information sharing.

Dashboards for ECE collaborators providing real-time feedback.

Sustainability focus towards long term fiscal and budget planning.

Measure

Promoting positive parent-child interactions and linkage to resources that promote safe, supportive home environments.

Increasing the number of children who are prepared to read entering kindergarten.

Increasing the number of children who can read to learn at the 3rd grade level.



EDUCATE. INFORM.

Increase community awareness to ensure families are informed and participate in SSFC's services.

Strategy

Strengthen SSFC community awareness by developing a digital and in-person footprint of SSFC's programs, services, and advocacy.

Expand the reach of SSFC's programs by intentional marketing campaigns, robust community conversations, frequent visibility, through business and social networking.

Redesign the SSFC website to draw focus to events, immerse users in a more engaging platform, and connect to family awareness campaigns and opportunities.

Impact

Increase support delivered to families, through programs designed to decrease parental absenteeism, and positively improve family dynamics.

Greater parental involvement in SSFC focus groups, planning, and delivery of services.

Measure

Improve or maintain (when strong) community level indicators related to the goal of children healthy and developmentally ready for school

Cross-functional teams creates a promotable internal talent pool, reducing recruitment costs

Respect - Honor the unique experiences & needs of colleagues, partners, children & family.

<u>Listen to Understand</u> - Give others undivided attention both free of distractions and judgement.

<u>Be Empathic</u> - Understanding everyone's journey will be difference and respect their process & their path.

<u>Invest in Relationships</u> – Acquaint yourself with clients and coworkers and go the extra mile for mutual satisfaction.

<u>Collaborative</u> - Support community through authentic relationships characterized by honesty, integrity, and compassion.

Innovative - Value flexibility, actively seek new approaches in practice, and embrace challenges as opportunity for growth.

<u>Culturally Sensitive</u> - Value diversity, promote inclusive practice & support community and organizational empowerment.

<u>Clear & Transparent</u> - Set expectations of self and others. Share with others often to facilitate trust and organizational development.

Accountable - Serve as public stewards. Use best business practices, strong internal controls & accurate documentation of efforts & data.

Take Ownership - Of self. Accept responsibility for actions and ownership of inaccuracies. Use mishaps to learn, teach, and expand possibilities.

MISSION

Advance equitable educational outcomes for children and families.

VISION

An equitable early childhood system that fosters an environment for learning, growing, developing, and succeeding.

SMART START OF FORSYTH COUNTY PROGRAMS & INITIATIVES

DOLLY PARTON'S IMAGINATION LIBRARY

Provides a book by mail each month, at no cost, to enrolled children from birth until their 5th birthday.

CHILD CARE HEALTH CONSULTANT

Promotes healthy & safe environments in childcare settings through targeted & comprehensive consultation.

CHILD CARE SUBSIDY

Assists families below 100% of the state median income with the cost of childcare.

COMMUNITY CONVERSATIONS

Engaging conversations for parents and young children to learn, share, & connect in a safe space

TRANSFORMATIONAL CHILDCARE INTITATIVE

Increases access to high quality infant toddler care, enhancing the workforce of educators' skills & knowledge.

PROGRAM COORDINATION

Coordinates, intervention models & best practices to improve quality ratings of family childcare homes & center-based childcare

EARLY EDUCATION SERVICES

Professional development to early childhood educators in childcare centers & homes

AMERICAN RESCUE PLAN ACT - PRE-K INITIATIVE

ARPA funds committed to improving the number of affordable, high-quality Pre-K programs to four-year-olds.

EVALUATION

Coordinates, and monitors SSFC programs & services to ensure accountability and model fidelity.

NC PRE-KINDERGARTEN

Smart Start

of Forsyth County

Delivers high quality educational experiences to enhance school readiness for eligible 4-year-olds.

COMMUNITY OUTREACH & AWARENESS

Educates the community about SSFC services and supports for young children and their families.

R.O.O.T.S

Focuses on Reversing Outcomes of Traumatic Situations. Funded by the Kate B. Reynolds Charitable Trust.